

Notification of online publication of notice of 2017
Annual General Meeting and Annual Report and
Financial Statements 2017

DELIVERING LONG-TERM SUSTAINABLE GROWTH



Dear shareholder

Rank's aim is to be the UK's leading multi-channel operator. The Group looks to meet this goal through delivering against its five strategic pillars:

1. create a compelling multi-channel offer;
2. build digital capability;
3. develop our venues;
4. invest in our brands and marketing; and
5. use technology to drive operating efficiency and improve our customer experience.

Further detail of progress made in 2016/17 is outlined on pages 24 to 25 of the 2017 annual report and financial statements.

Financial performance

Following what has been a challenging year for our retail businesses, the Group delivered revenue¹ marginally up on the prior year. However, a strong digital performance and improved cost discipline across the Group contributed to a 1% increase in operating profit².

The Group's UK digital business had a strong year, again delivering impressive revenue¹ growth, up 15%. The Group's UK retail businesses had a tough year, with declines in visits adversely impacting revenue, and ended the year 3%³ down on the prior year.

Adjusted earnings per share was up 4% in the year to 16.0 pence.

Ian Burke

Chairman

16 August 2017

- 1 Before adjustments for customer incentives.
- 2 Before exceptional items.
- 3 Combined revenue, before exceptional items, for Mecca and Grosvenor Casinos venues businesses.



For more information visit
rank.com

GROUP KPIS

The charts illustrate the Group's performance for the 12-month periods to 30 June over the last five years.

REVENUE^{1,8}

£755.1M



STATUTORY REVENUE

£707.2M



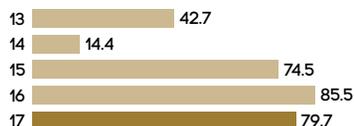
OPERATING PROFIT^{2,8}

£83.5M



PROFIT BEFORE TAX AFTER EXCEPTIONALS³

£79.7M



EBITDA^{3,8}

£128.8M



ADJUSTED PROFIT BEFORE TAX^{4,8}

£79.3M



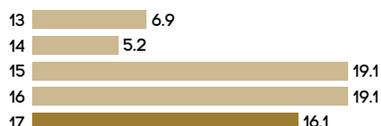
ADJUSTED EARNINGS PER SHARE^{5,8}

16.0P



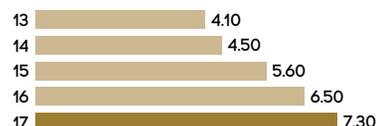
EARNINGS PER SHARE

16.1P



DIVIDEND PER SHARE

7.30P



NET DEBT⁹

(12.4)M



CUSTOMERS^{6,7,8}

2,824k



1 Before adjustments for customer incentives.

2 Before exceptionals.

3 Group EBITDA is Group operating profit before exceptional items, depreciation and amortisation. EBITDA is reconciled in note 19.

4 Adjusted profit before taxation is calculated by adjusting profit from continuing operations before taxation to exclude exceptional items, the unwinding of the discount on disposal provisions and other financial gains and losses resulting from foreign exchange gains and losses on loans and borrowings. See financial review for reconciliation.

5 Adjusted earnings per share is calculated by adjusting profit attributable to equity shareholders to exclude discontinued operations, exceptional items, other financial gains or losses, the unwinding of the discount on disposal provisions and the related tax effects, as per note 9.

6 Unaudited.

7 Following the introduction of 'full' and 'partial' open door policies in Grosvenor Casinos' venues, the total Group customer numbers only include registered venues' customer numbers for Grosvenor Casinos.

8 Alternative performance measure.

Our results refer to 'adjusted' results alongside our statutory results, which we believe will be more useful to readers since we manage our business using adjusted measures. The directors believe that exceptional items and adjustments impair visibility of the underlying performance of the Group's businesses and, accordingly, these are excluded from our non-GAAP measures of revenue, profit before tax, EBITDA, operating profit and adjusted earnings per share, which we use in internal reports.

DELIVERING THROUGH OUR BRANDS

Our brands



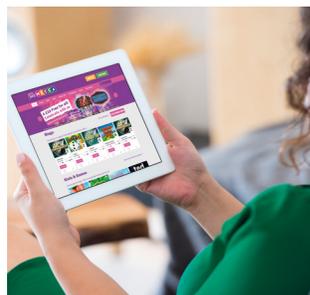
The UK's largest multi-channel casino operator. The brand offers a range of popular casino table games, including roulette, blackjack, baccarat and poker as well as electronic roulette and slot machine games. The brand's digital channel offers many popular games, including its very popular live casino, in addition to the recently launched sports betting offer.

Venues

Largest operator (by venue) in Great Britain; 54 licensed casinos in Great Britain and two in Belgium.

Digital

High-growth business which continues to gain scale.



Rank's multi-channel community-based gaming brand for the British market. The brand's digital channel offers a selection of games from bingo to a wide range of slot games. The venues also offer great-value food, drink and live entertainment.

Venues

Second largest operator (by venue) in Great Britain; 85 licensed bingo venues.

Digital

One of the leading online bingo operators in the UK.



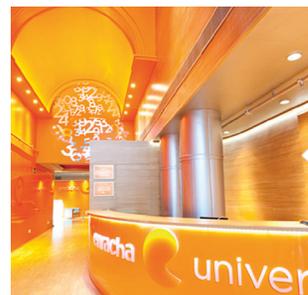
Luda is a new concept community-based gaming brand, like Mecca; however it is offered in a more accessible and contemporary environment. The first Luda venue was opened on 7 August 2017 in Walsall and two further venues are due to open in Leeds and Weston-super-Mare later in the year.

Venues

One licensed venue.

Digital

A digital version of Luda will be launched in 2017/18.



Rank's community-based gaming business for the Spanish market. The brand offers a range of popular community games like bingo as well as electronic roulette and slot machine games, sports betting and food, drink and live entertainment.

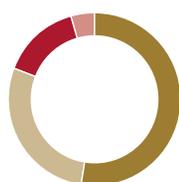
Venues

Fourth largest bingo operator in Spain; nine licensed bingo venues.

Digital

Enracha's digital offer will be fully launched in 2017/18.

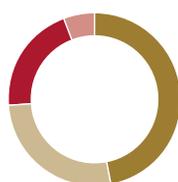
CONTRIBUTION TO GROUP REVENUE¹



£755.1M

● GROSVENOR	397.2
● MECCA	213.6
● UK DIGITAL	111.5
● ENRACHA	32.8

OPERATING PROFIT²



£83.5M

● GROSVENOR	52.1
● MECCA	29.9
● UK DIGITAL	22.7
● ENRACHA	6.2

CUSTOMER NUMBERS^{3,4}



2,824k

● GROSVENOR	1,350
● MECCA	947
● UK DIGITAL	400
● ENRACHA	275

1 Before customer incentives.
 2 Before exceptional items.
 3 Unaudited.
 4 Excluding customer cross over of 148k.

The Rank Group website provides news and details of the Group's activities, as well as useful links. The investor section contains a variety of information including the Group's latest results and current and historic share prices.



We have a shareholder 'frequently asked questions' section on our website which provides answers to many questions that shareholders have:
www.rank.com/en/investors/shareholder-centre/faqs.html

Paper copies

If you would like the notice of 2017 annual general meeting and/or the 2017 annual report and financial statements sent to you in hard copy form, please write to us at our registered office address (quoting 'hard copy shareholder information request'): Company Secretary, The Rank Group Plc, TOR, Saint-Cloud Way, Maidenhead SL6 8BN and specify which document you require a hard copy of.

Payment of dividends

The Company is no longer operating a dividend re-investment plan. Shareholders may find it more convenient to make arrangements to have dividends paid directly to their bank account. The advantages of this are that the dividend is credited to a shareholder's bank account on the payment date, there is no need to present cheques for payment and there is no risk of cheques being lost in the post.

To set up a dividend mandate or to change an existing mandate please contact Equiniti Limited, our registrar, whose contact details are detailed further on this page. Alternatively, shareholders who use Equiniti's Shareview can log on and follow the online instructions at www.shareview.co.uk.

Shareholder security

We are aware that some of our shareholders have received unsolicited telephone calls concerning their Rank shares. These communications tend to be from overseas-based 'brokers' who offer a premium price for your Rank shares but ask you to make an upfront payment, typically in the form of an insurance bond. We recommend that before paying any money you:

- ◇ obtain the name of the person and firm contacting you;
- ◇ check the FCA Register at www.fca.org.uk/register;
- ◇ use the details on the FCA Register to contact the firm;
- ◇ call the FCA Consumer Helpline on 0800 111 6768 if there are no contact details on the FCA Register or you are told they are out of date; and
- ◇ search the FCA's list of unauthorised firms and individuals to avoid doing business with www.fca.org.uk/consumers/unauthorised-firms-individuals.

If you use an unauthorised firm to buy or sell shares or other investments, you will not have access to the Financial Ombudsman Service or Financial Services Compensation Scheme (FSCS) if things go wrong.

Below, please find the link to the FCA's website which gives information on scams and swindles which shareholders may find helpful: www.fca.org.uk/consumers/scams.

Registrar

All administrative enquiries relating to shares should, in the first instance, be directed to the Company's registrar (quoting reference number 1235), Equiniti, Aspect House, Spencer Road, Lancing BN99 6DA Tel: from the UK 0371 384 2098 and from outside the UK +44 121 415 7047. There is a text phone available on 0371 384 2255 for shareholders with hearing difficulties.

For any other information please contact: Frances Bingham, company secretary, or Sarah Powell, director of treasury and corporate communications at The Rank Group Plc.

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Tel: **01628 504 000**
www.rank.com

Company registration number: **03140769**