

Attendance card for 2021 AGM



The Annual General Meeting of The Rank Group Plc (the 'Company') will be held at TOR, Saint-Cloud Way, Maidenhead SL6 8BN at 11.00am on Thursday 14 October 2021. The meeting will be held in the usual way, subject to Government advice in relation to COVID-19 restrictions (if applicable). Please monitor the Company's website and announcements for any updates in this regard.

If you wish to attend the meeting please bring this card with you and hand it in on arrival. This will facilitate entry to the meeting.

If you are an ordinary shareholder and are unable to attend, you are entitled to appoint a proxy to attend and vote on your behalf. In this case, please detach the form of proxy, complete it as indicated in the notes and return it to the Company's registrar. No postage is required if posted in the United Kingdom using the envelope provided. Please do not return proxy forms to the Company.

Please see notes overleaf.

Form of Proxy 2021 AGM



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Voting ID	Task ID	Shareholder Reference Number	1235-0077
<input type="text"/>	<input type="text"/>	<input type="text"/>	

I/We, the undersigned, being (a) member(s) of The Rank Group Plc ("Rank"), hereby appoint the Chair of the meeting (Alex Thursby) or

<input type="text"/>	Multiple Proxy (X) <input type="checkbox"/>	Shares <input type="text"/>
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as my/our proxy, to attend and vote on my/our behalf at the Annual General Meeting of Rank to be held on Thursday 14 October 2021 at 11.00am and at any adjournment thereof. The proxy will vote on the resolutions below as I/we have indicated.

Please indicate how you wish your proxy to vote by marking the appropriate boxes in ink like this:

RESOLUTIONS	For	Against	Abstain	RESOLUTIONS	For	Against	Abstain
All shareholders:							
1. Approval of 2020/21 Reports and Financial Statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	10. Re-election of Karen Whitworth as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. Approval of 2020/21 Directors' Remuneration Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	11. Election of Katie McAlister as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. Approval of Directors' Remuneration Policy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	12. Election of Chew Seong Aun as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. Re-election of Bill Floydd as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	13. Re-appointment of Ernst & Young LLP as auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. Re-election of John O'Reilly as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	14. Remuneration of auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. Re-election of Chris Bell (Senior Independent Director) as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	15. Authority to make political donations and political expenditure	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Re-election of Steven Esom as a Director**	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	16. Approval of 2021 Recovery Incentive Scheme rules	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. Re-election of Susan Hooper as a Director*	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	17. Authority to call general meetings on 14 clear days' notice	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. Re-election of Alex Thursby as a Director	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>				

* Member of the Remuneration Committee

** Chair of the Remuneration Committee

Signature Date

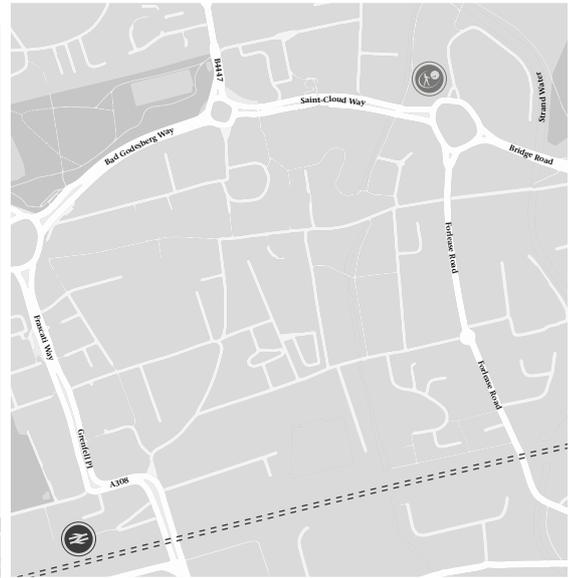
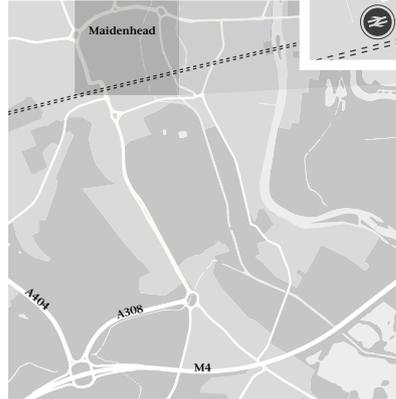
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Directions to The Rank Group Plc

Tel: 01628 504 000

TOR
Saint-Cloud Way
Maidenhead
SL6 8BN

1. M4 to Junction 8/9 (A404)
2. Follow signs for Maidenhead Central (A308)
3. Turn left at the end of the dual carriageway (A308) onto Windsor Road
4. Continue to follow A308 and turn right onto Grenfell Place (A308)
6. Continue to follow A308 and take the 3rd exit onto Bad Godesberg Way (A4)
7. At the end of the dual carriageway take the 2nd exit onto Saint-Cloud Way (A4)
8. Take the 1st exit at the roundabout
9. Follow the road and take the 1st left into the upper level car park



PLEASE READ THE NOTES BELOW CAREFULLY BEFORE COMPLETING THE PROXY FORM.

(You can submit your proxy instructions electronically at www.sharevote.co.uk)

Notes

1. You are entitled to appoint a proxy of your own choice, who need not be a member of the Company, by inserting the name and address of such a proxy in the space provided. Should this space be left blank, the proxy will be exercised by the chair of the meeting.
2. If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the "Shares" box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. If the "Shares" box is left blank then your proxy will be deemed to be authorised in respect of your full voting entitlement (or if this proxy form has been issued in respect of a designated account for a shareholder, the full voting entitlement for that designated account).
3. To appoint more than one proxy, (an) additional proxy form(s) may be obtained by contacting the registrar's helpline on 0371 384 2098. (Lines open 8.30am to 5.30pm, Monday to Friday (excluding public holidays in England and Wales). If you are calling from overseas, the number to call is +44 121 415 7047). Alternatively, you may photocopy this form. Please indicate in the "Shares" box next to the proxy holder's name the number of shares in relation to which they are authorised to act as your proxy. Please also indicate, by marking the "Multiple Proxy" box with an "X", if the proxy instruction is one of multiple instructions being given. All of the forms must be signed and should be returned together in the same envelope using the envelope provided.
4. The proxy will vote in accordance with your wishes provided this is clearly indicated on the proxy form. If you appoint a proxy, but do not indicate how they should cast your vote, they will exercise their discretion both as to voting or whether or not to abstain from voting on all resolutions or any other business at the meeting. An abstention is not a vote in law, which means that the vote will not be counted in the calculation of votes for or against a resolution.
5. A corporation's form of proxy must be executed under its common seal, or under the hand of its officer or attorney, duly authorised in writing.
6. If you are signing this form on behalf of someone else, the power of attorney (or a notarial certified copy) authorising you to sign must be deposited with this form.
7. In the case of joint holders, any one holder may sign the form.
8. If you wish to submit your proxy appointment electronically, please visit www.sharevote.co.uk, where full instructions on how to do so are given. If you return paper and electronic instructions, those received last by the registrar before the latest time for receipt of proxies will take precedence. You are advised to read the terms and conditions of use carefully. Electronic communication facilities are available to all shareholders and those who use them will not be disadvantaged.
9. CREST members may appoint a proxy or proxies electronically via Equiniti (ID RA19). Messages transmitted through CREST must be lodged no later than Tuesday 12 October 2021 at 11.00am.
10. **Even if you complete and return a form of proxy, you may still attend in person. However, this will remain subject to Government advice in relation to COVID-19 restrictions (if applicable). Please continue to check the Company's website, www.rank.com, for any updates regarding the meeting arrangements.**

To be valid, the form of proxy must be signed, dated and received no later than 11.00am on Tuesday 12 October 2021. Once completed, please return the form of proxy to the registrar in the envelope provided.